

In **2019**, we turned wastewater and trash into:

48

BILLION GALLONS OF RECYCLED WATER

78

MEGAWATTS OF ELECTRICITY

305,000

TONS OF RECYCLED COMMODITIES

160,000

TONS OF COMPOST

MISSION

To protect public health and the environment through innovative and cost-effective wastewater and solid waste management and, in doing so, convert waste into resources such as recycled water, energy, and recycled materials.



RECYCLED WATER



GREEN ENERGY



RECYCLED MATERIALS

CORE VALUES

INTEGRITY

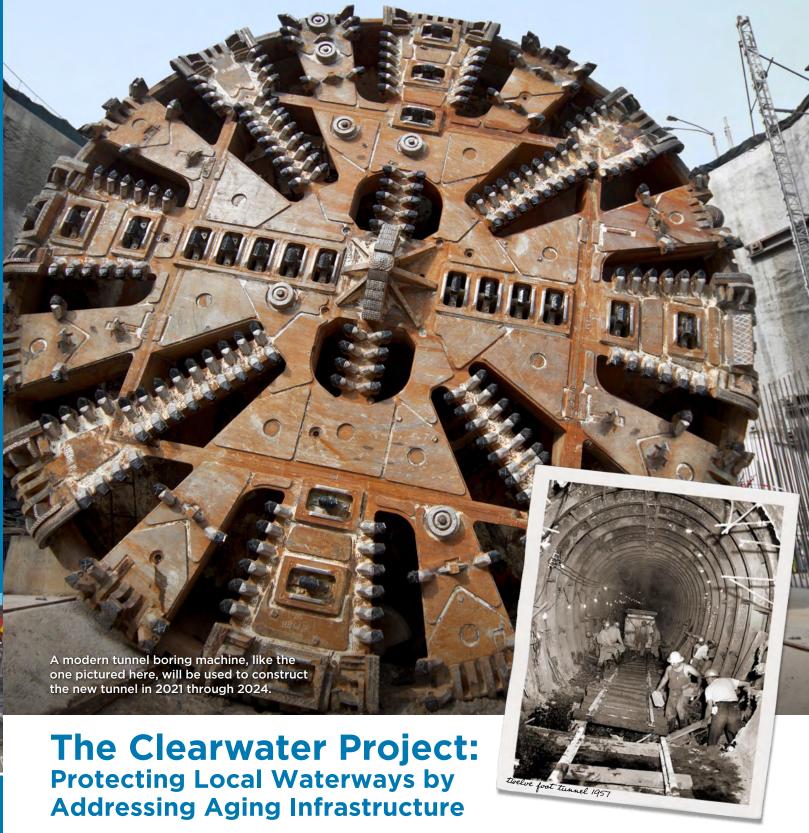
We are committed to ethical standards and accountability in our work

LEADERSHIP

We are committed to the advancement of excellence in wastewater and solid waste management

SERVICE

We are committed to reliable, responsive, and courteous service



Reach in San Pedro. This project will allow us to safely discharge cleaned water to the ocean. A modern tunnel boring machine will be used to build the new tunnel, which will have an internal diameter of 18 feet. The new tunnel will replace the existing 8- and 12-foot diameter tunnels, which are over 60 and 80 years old, respectively.

FRONT COVER: View from JWPCP looking towards the Pacific Ocean and Catalina Island

BACK COVER: The Joint Disposal Plant, circa 1928. In the inset photo, Chief Engineer A.K. Warren (2nd from left) leads a crew to inspect tunnel construction at Royal Palms Beach in San Pedro.

A MESSAGE FROM OUR CHIEF ENGINEER

Striving for Improvement

Infrastructure ages. Technology changes. Regulations become more stringent. To adapt and best serve the public, the Sanitation Districts are committed to continual improvement. The projects and initiatives profiled in this report demonstrate the agency's commitment.

Addressing Aging Infrastructure

A key part of our infrastructure is two tunnels that carry treated water six miles from our largest treatment plant to the ocean. These tunnels are over 60 and 80 years old and cannot be removed from service for inspection or repair. In 2019, we began construction of the Clearwater Project to protect local waterways by addressing this aging infrastructure.

Innovative Sewer Maintenance and Rehabilitation

Our sewer system spans 1,400 miles—equivalent to half the width of the United States and consists of pipes of varying ages. We have developed an extensive program to inspect, maintain and rehabilitate this important infrastructure. Most of our sewer rehabilitation is done using newer, "trenchless" technology. This technology is faster, less costly and less impactful than traditional open-trench construction.

Continuing to Help Communities with Their Drinking Water Needs

For almost 60 years, the Sanitation Districts have been leaders in water recycling and helping our communities meet their water needs. Most of the cleaned water from 10 of our 11 wastewater treatment plants is beneficially reused. Recycling the water from our largest treatment plant is a challenge due to high salt levels that necessitate advanced treatment to make the water reusable. Recent advances in treatment technology now make such treatment more cost effective. The Sanitation Districts have partnered with the Metropolitan Water District of Southern California on a project that could purify and reuse much of the water from that plant.

Harnessing New Recycling Technology

The recent China ban on importation of all but the purest recycled materials has upset recycling programs nationwide. Recognizing the need for purer recyclables and more automation to remain cost competitive, we recently installed state-of-the-art sorting equipment at our largest materials recovery facility.

Developing Our Staff

Much of our work requires technical knowledge. To be our best, we must continually grow our skills and keep abreast of new developments. In 2019, all staff was provided access to a vast library of online training. Staff is also encouraged to participate in conferences related to their area of expertise and be active in industry organizations.

Since our formation in 1923, we have been committed to providing excellent public service. Continual improvement is a key to upholding that commitment.

Sincerely,

Robert C. Ferrante

Chief Engineer & General Manager

Robert C. Ferrante



Boards of Directors (as of printing, March 20, 2020*)

Aide Castro; Jose Luis Solache

Eddie de la Riva; Ramon Medina

Tom Adams; Becky A. Shevlin

Margarita Rios; Luigi Vernola

Richard J. Loa; Austin Bishop

Tom Hansen; Daryl Hofmeyer

Gustavo Camacho: Raul Elias

Steven Hofbauer; Austin Bishop

Nancy Hersman; Richard Montgomery

Salvador Melendez

David McGowan;

Michael Kemps

Terry Tornek

Hans Liang; Mitchell Ing

Lynwood DIST. 1

Maywood DIST. 1

Monrovia DIST. 15, 22

Norwalk DIST. 2, 18

Palmdale DIST. 14

DIST, 20 (2nd DIR)

Paramount DIST. 1, 2

Pasadena DIST. 15, 16, 17

Pico Rivera DIST. 2, 18

Montebello DIST. 2, 15

Monterey Park DIST. 2, 15

Palos Verdes Estates DIST. 5, SBC

Manhattan Beach DIST. 5, SBC

Alhambra DIST. 2, 16	Ross J. Maza; David Mejia
Arcadia DIST. 15, 22	April Verlato; Roger Chandler
Artesia DIST. 2, 18, 19	Ali Sajjad Taj; Rene J. Trevino
Azusa DIST. 22	Joseph R. Rocha; Edward J. Alvarez
Baldwin Park DIST. 15, 22	Manuel Lozano; Monica Garcia
Bell DIST. 1, 2	Ali Saleh; Nestor Valencia
Bell Gardens DIST. 2	Alejandra Cortez; Marco Barcena
Bellflower DIST. 2, 3, 18	Juan Garza; Dan Koops (2, 18)
	Sonny Santa Ines (3)
Beverly Hills DIST. 4	John Mirisch; Robert "Bob" Wunderlich
Bradbury DIST. 15, 22	Richard T. Hale; Richard Barakat
Carson DIST. 8	Albert Robles; Cedric Hicks
Cerritos DIST. 2, 3, 18, 19	Naresh Solanki; Jim Edwards
Claremont DIST. 21	Larry Schroeder; Jennifer Stark
City of Commerce DIST. 2	2 John Soria; <i>Ivan Altamirano</i>
Compton DIST. 1, 2, 8	Aja Brown; Michelle Chambers
Covina DIST. 22	John C. King; Victor Linares
Cudahy DIST. 1	Elizabeth Alcantar; <i>Jose R. Gonzalez</i>
Culver City DIST. 5	Meghan Sahli-Wells; Daniel Lee
Diamond Bar DIST. 21	Steve Tye; Nancy Lyons
Downey DIST. 2, 18	Blanca Pacheco; Claudia Frometa
Duarte DIST. 15, 22	Samuel Kang; Margaret Finlay
El Monte DIST. 15	Andre Quintero; Victoria Martinez
El Segundo DIST. 5, SBC	Drew Boyles; Chris Pimentel
Gardena DIST. 5	Tasha Cerda; <i>Dan Medina</i>
Glendora DIST. 22	Judy M. Nelson; Michael Allawos
Hawaiian Gardens DIST. 1	9 Jesse Alvarado; <i>Luis Roa</i>
Hawthorne DIST. 5	Alex Vargas; Alex Monteiro
Hermosa Beach SBC	Mary Campbell; <i>Justin Massey</i>
Huntington Park DIST. 1	
City of Industry DIST. 15, 1	8, 21 Cory Moss
Inglewood DIST. 5	James T. Butts
Irwindale DIST. 15, 22	Albert F. Ambriz; Mark A. Breceda
La Cañada Flintridge DIS Jonath	an C. Curtis; Teresa "Terry" Walker Greg C. Brown; Leonard Pieroni
La Habra Heights DIST. 18	Brian Bergman; <i>Dennis Laherty</i>
La Mirada DIST. 18	Steve De Ruse
La Puente DIST. 15, 21	Charlie Klinakis; Dan Holloway
La Verne DIST. 21, 22	Don A. Kendrick; Charlie A. Rosales
Lakewood DIST. 3, 19	Todd Rogers; Jeff Wood
Lancaster DIST. 14	R. Rex Parris; Marvin Crist
Lawndale DIST. 5	Robert Pullen-Miles; Pat Kearney
Lomita DIST. 5	James Gazeley
Lang Basch DIST 1 0 7 0 1	
Long Beach DIST. 1, 2, 3, 8, 1	13 RODEIT Garcia, Dee Anurews

Los Angeles County (unincorporated)

DIST. 27, 36, 5

DIST. 9, 17 (2nd DIR)

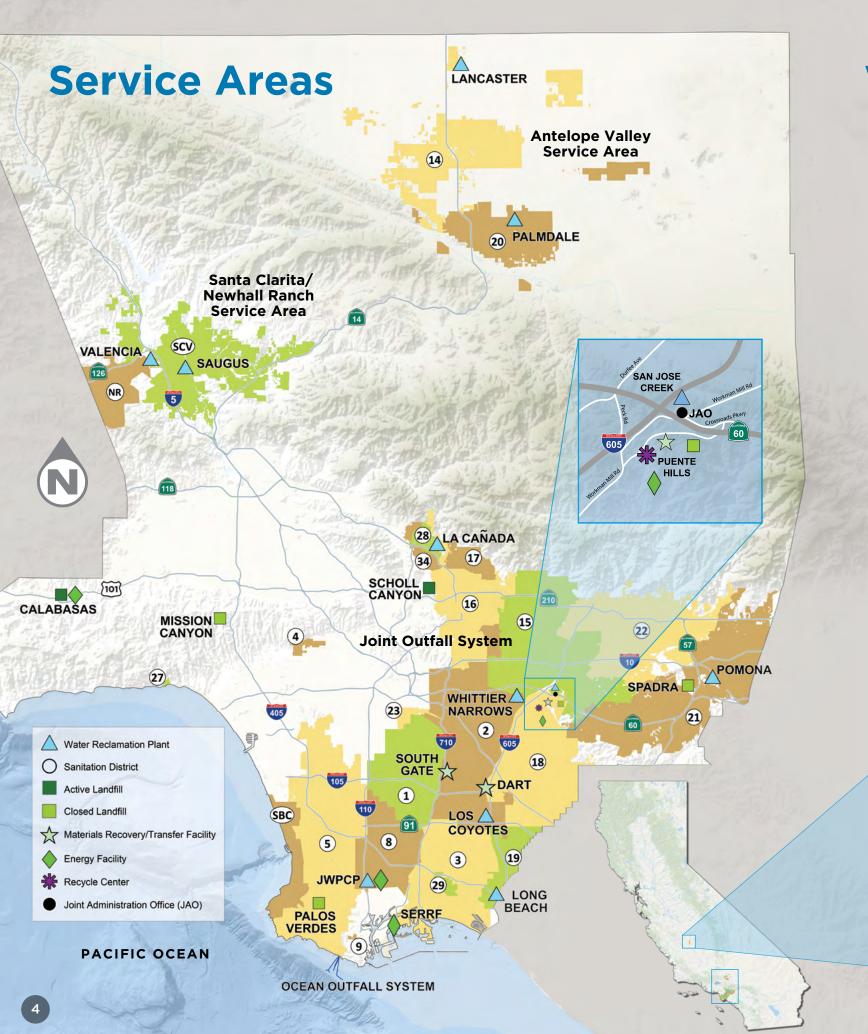
DIST. 1, 2, 3, 8, 9, 14, 15, 16, 17, 18, 19, 20, 21, 22, SCV

Kathryn Barger; Sheila Kuehl Kathryn Barger, Janice Hahn Hilda Solis; Mark Ridley-Thomas

Sheila Kuehl, Hilda Solis

Pomona DIST, 21 Tim Sandoval: Ginna Escobar Rancho Palos Verdes DIST. 5, SBC John Cruikshank David Bradley Redondo Beach DIST. 5, SBC Bill Brand; Todd Loewenstein Rolling Hills DIST. 5 Leah Mirsch: Patrick Wilson Rolling Hills Estates DIST. 5, SBC Velveth Schmitz Steve Zuckerman **Rosemead** DIST. 15 Margaret Clark; Sandra Armenta Lopez San Dimas DIST. 21, 22 Curtis W. Morris; Denis Bertone San Gabriel DIST. 2. 15 Jason Pu; Juli Costanzo San Marino DIST. 15, 16 Gretchen Shepherd Romey; Ken Ude Santa Clarita SCV Cameron Smyth; Marsha McLean SCV (2nd DIR) Laurene Weste Santa Fe Springs DIST. 18 William K. Rounds Sierra Madre DIST. 15 John Harabedian; John Capoccia Signal Hill DIST. 3, 29 Lori Y. Woods; Robert D. Copeland Robert D. Copeland; Keir Jones **DIST. 29** Edward H.J. Wilson; Tina Hansen South El Monte DIST. 15 Gloria Olmos; Richard Angel South Gate DIST. 1, 2 Maria Belen Bernal; Maria Davila South Pasadena DIST. 16 Robert S. Joe **Temple City** DIST. 15 Nanette Fish; Cynthia Sternquist **Torrance** DIST. 5, SBC Patrick J. Furey; Geoff Rizzo **Vernon** DIST. 1, 2, 23 Melissa Ybarra: DIST. 1 William J Davis DIST. 2 Carol Menke: Leticia Lopez William J. Davis; Diana Morales Gonzales Walnut DIST. 21, 22 Andrew Rodriguez; Eric Ching West Covina DIST, 15, 21, 22 Tony Wu West Hollywood DIST. 4 John D'Amico; Lindsey P. Horvath **Whittier** DIST. 2, 15, 18 Joe Vinatieri; Cathy Warner

*Directors and alternates are subject to change throughout the year. Alternate Directors in italics



Who We Are

he Sanitation Districts consist of 24 independent special districts serving about 5.6 million people in Los Angeles County. The service area in the map to the left covers approximately 850 square miles and encompasses 78 cities and unincorporated areas in the county.

The Sanitation Districts were created in 1923 to construct, operate, and maintain facilities that collect, treat, and dispose of domestic and industrial wastewater. The Sanitation Districts operate and maintain the larger, regional wastewater collection systems, while cities and unincorporated areas within each

5.6 million people 850 square miles 78 cities

Kettleman

City

District are responsible for their smaller local collection systems. In the 1950s, the Sanitation Districts were given responsibility for solid waste management (excluding trash pickup).

To maximize efficiency and reduce costs, the 24 Districts work cooperatively with one administrative staff headquartered

near the City of Whittier. Each District has a Board of Directors consisting of the mayor of each city served, and the Chair of the County Board of Supervisors for unincorporated territory. Each District pays its proportionate share of administrative costs.

Overall wastewater and solid waste management spending for 2018-19 was \$526 million and \$187 million, respectively. Both systems provide essential public services at some of the most competitive service rates in the country.

Tulare

Compost

Lake

1,672

AVERAGE YEARS OF SERVICE AT RETIREMENT

REMENT AGE
46

29

2019 NEW HIRES 2019 RETIREMENTS

AVERAGE

72

LICENSED ENGINEERS 239

EMPLOYEES WITH ADVANCED DEGREE

259

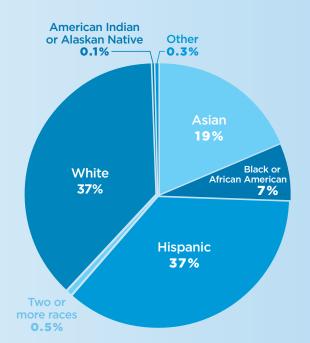
EMPLOYEES WITH SPECIAL CERTIFICATIONS

198

STAFFING BY GENDER

women **22%**

78%



Numbers as of Dec. 31, 2019

What We Do

WASTEWATER

We collect, treat and recycle the wastewater (sewage) from 5.6 million people in Los Angeles County. Our wastewater system currently treats about 390 million gallons per day, enough to fill the Rose Bowl nearly five times a day. This system includes 11 wastewater treatment plants, 48 pump stations, over 1,400 miles of sewer, and two state-of-theart composting facilities for managing the solids removed during treatment.



SOLID WASTE

Our solid waste management system accommodates about one quarter of the county's solid waste. We manage the waste hauled to us with a system that includes two active landfills, three materials recovery/transfer facilities, and a recycle center. We also have infrastructure for a waste-by-rail system to handle the county's waste in the future when local disposal options are exhausted.



GREEN ENERGY

The Sanitation Districts are one of the country's leading producers of green energy. Some of the electricity is used in powering Sanitation Districts' operations; the rest is exported to the local grid, which reduces the power that utilities must produce and thereby reduces greenhouse gas emissions.

Megawatts produced: Enough for 78,000 homes



Our Organization

CHIEF ENGINEER & GENERAL MANAGER

Robert C. Ferrante

ASSISTANT CHIEF ENGINEER & ASSISTANT GENERAL MANAGER

Charles E. Boehmke

DEPARTMENTS & SECTIONS

ENGINEERING	FACILITIES PLANNING	FINANCIAL MANAGEMENT	HUMAN RESOURCES	SOLID WASTE MANAGEMENT	TECHNICAL SERVICES	WASTEWATER MANAGEMENT
Construction Management Electrical & Instrumentation Design Sewer Design Structural, Architectural & Geotechnical Design Wastewater & Solid Waste	Information Services Information Technology Planning & Property Management Wastewater Planning	Accounting Budget & Finance Purchasing	Employee Benefits Employment Services Payroll	Energy Recovery Fleet Management Solid Waste Operations & Engineering	Air Quality Environmental Health & Safety Laboratories Reuse & Compliance Wastewater Research Water Quality	Industrial Waste Joint Water Pollution Control Plant Wastewater Collection Systems Water Reclamation Plants

ENGINEERING

Design and construction oversight of Sanitation Districts' facilities

FACILITIES PLANNING

Long-range planning, environmental review, environmental permitting, property management, information technology, public relations, security, facilities management, and document management

FINANCIAL MANAGEMENT

Budgeting, accounting, purchasing, revenue collection, and insurance

HUMAN RESOURCES

Hiring employees, payroll, benefits, and compliance with state and federal employment laws

SOLID WASTE MANAGEMENT

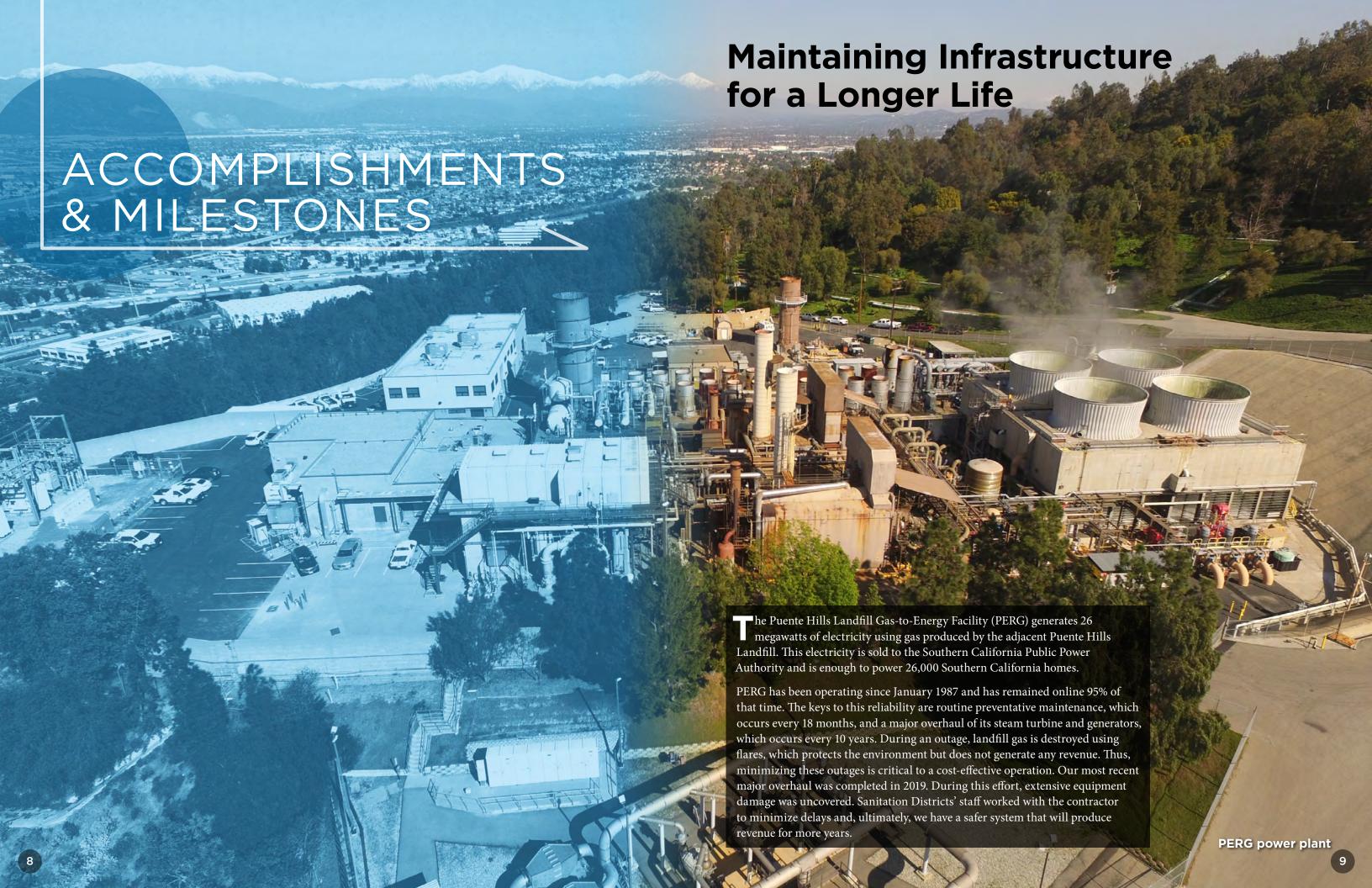
Operation and maintenance of the solid waste management facilities and energy recovery facilities

TECHNICAL SERVICES

Water recycling, biosolids management, water and air permit compliance, research, environmental health and safety, laboratory processes, regulatory advocacy, and legislative advocacy

WASTEWATER MANAGEMENT

Operation and maintenance of wastewater management facilities and regulating industrial discharges to the Sanitation Districts' sewer system





he Sanitation Districts developed the Tulare Lake Compost facility (TLC) in the Central Valley near Kettleman City. The facility combines agricultural and green waste from local farms with biosolids (the nutrient-rich solids removed during wastewater treatment) to produce exceptional-quality compost. This compost is used like fertilizer and applied to nearby farmland to improve crop yields and soil quality.

TLC helps improve nearby air quality by providing an alternative to open field burning of agricultural waste. The original composting system had difficulty meeting air emission requirements during extreme weather. Staff experimented with an innovative composting system that meets requirements in all weather and has been approved by local regulators. This development garnered the Superior Achievement Award by the American Academy of Environmental Engineers and Scientists (AAEES).

Using New Technologies to Rehabilitate Sewers

The Sanitation Districts have a large sewer system consisting of 1,400 miles of sewer of various ages. A critical program for the agency is to periodically assess the condition of these sewers and address aging infrastructure.

To rehabilitate deteriorated sewers in a cost-effective and minimally disruptive way, the Sanitation Districts utilize a variety of trenchless technologies like sliplining and cured-in-place pipe (CIPP). In 2019, the agency completed a sliplining rehabilitation of a 12-foot diameter sewer that was nearly three miles long. The Sanitation Districts were recognized for this effort with the Rehabilitation Project of the Year by the publication *Trenchless Technology*.

Over the past 30 years, the Sanitation Districts have rehabilitated approximately 127 miles of deteriorated sewer.

Tulare Lake Composting Facility

A 126-inch slipliner being installed

Recovering from the Woolsey Fire

The Woolsey Fire was one of the most destructive fires in Southern California's history, burning approximately 100,000 acres and 1,600 structures.

On Friday, November 9, 2018, the fire burned almost half of the 491-acre Calabasas Landfill. Due to staff's incredible hard work and determination, the landfill reopened for business as soon as the nearby freeway was reopened. The site sustained significant damage to infrastructure, including the loss of over 4 miles of piping, the site office building, electrical and communication systems, and storm drains.

In 2019, nearly all repairs were completed and not a single violation or complaint was received during the recovery effort! The Calabasas Landfill was an important part of the fire recovery efforts in Southern California by providing a safe, nearby location for disposing over 375,000 tons of fire debris.





Site office and landfill on fire











Connecting With Our Community

Community engagement has long been a key to achieving the Sanitation Districts' mission. These efforts allow us to tell you about what we do and the challenges we face. Community engagement also provides us an opportunity to listen to you so that we can better serve you.

IN SEWER SCIENCE

6,000

TOURS OF
BIXBY MARSHLAND

PRESENTATIONS AT COMMUNITY MEETINGS

46

14 COMMUNITY
MEETINGS HOSTED

ACTIVE ENGAGEMENT THROUGH SOCIAL MEDIA

PARTICIPATED IN

20

COMMUNITY EVENTS

The Financial Landscape

Actual Spending in Fiscal Year 2018-19

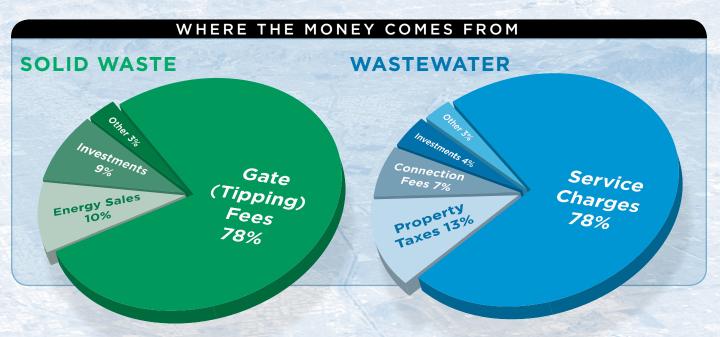
WHERE THE MONEY GOES

SOLID WASTE 26%

\$187 Million

\$526 Million













RESEARCH ACHIEVEMENT

California Water Environment Association Los Angeles Basin Section

Pilot-Scale Evaluation of ANITA Mox for Concurrent Mainstream Deammonification and Phosphorous Removal

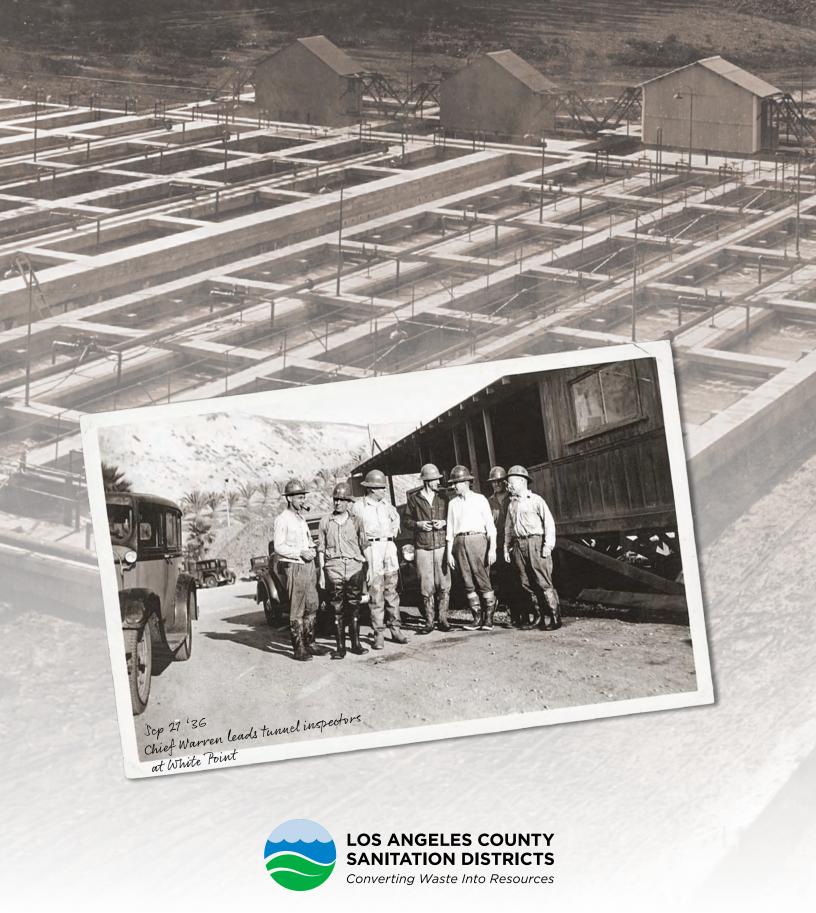


PLANT OF THE YEAR Lancaster WRP

Medium (\leq 5 MGD and \geq 20 MGD)

California Water Environment Association Los Angeles Basin Section







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