

In 2022, we and our partners turned wastewater and trash into:

54

BILLION GALLONS OF ME

64MEGAWATTS OF ELECTRICITY

130,000

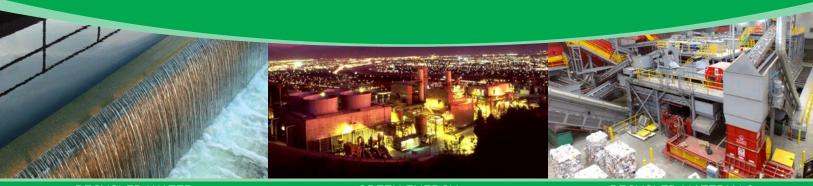
TONS OF RECYCLED
MATERIALS

110,000

TONS OF COMPOST

MISSION

To protect public health and the environment through innovative and cost-effective wastewater and solid waste management and, in doing so, convert waste into resources such as recycled water, energy, and recycled materials.



RECYCLED WATER

GREEN ENERGY

RECYCLED MATERIALS

CORE VALUES

INTEGRITY

We are committed to ethical standards and accountability in our work

LEADERSHIP

We are committed to the advancement of excellence in wastewater and solid waste management

SERVICE

We are committed to reliable, responsive, and courteous service

Contributing Toward Sustainability

Throughout the Sanitation Districts' history, we have pioneered programs to help the people we serve. One example is developing a network of water reclamation plants that create recycled water throughout our service area. Since we started recycling water over 60 years ago, we and our partners have recycled over 1.2 trillion gallons of water. Another is converting the biogas produced by our landfills into 26 megawatts of green energy, which is enough electricity for 78,000 people.

In 2022, we completed the agency's first greenhouse gas inventory, which accounts for the greenhouse gases produced while providing sanitation service to 5.5 million people. The inventory also accounts for the avoided greenhouse gas production resulting from our efforts. For example, by converting biogas from landfills and wastewater treatment plants into energy, we reduce the need for energy derived from fossil fuels.

With this inventory, we were proud to announce that the agency is carbon negative. That is, we offset more greenhouse gas emissions than we create. As the world seeks to mitigate climate change, we continue looking for ways to reduce greenhouse gas emissions and help make Los Angeles County more sustainable.



A MESSAGE FROM OUR CHIEF ENGINEER

Our Service Evolves, Our Focus Does Not

s a wastewater and solid waste utility, we are always focused on serving the needs of our communities. Our activities—creating recycled water, generating green energy and investing in infrastructure—are all important for a sustainable future for our communities. Following are some highlights of the year.

COVID-19

We, along with the rest of society, hope that we have passed the worst part of the COVID pandemic. We continue to monitor for the coronavirus in wastewater and our samples are now also tested for influenza, mpox and respiratory syncytial virus (RSV). The data is shared with the Los Angeles County Department of Public Health as well as state and federal public health officials.

60-Year Water Recycling Anniversary

2022 marked the 60-year anniversary of our water recycling efforts. See page 8 for more info. We're very proud of the 1.2 trillion gallons that we and our

partner agencies have recycled over the years, and we look forward to doing even more with the proposed Pure Water Southern California program. See page 16 for details.

Continual Improvement

In late 2021, we had a large sewer collapse. Much of 2022 was spent learning from that incident and improving our practices and procedures. More on this effort can be found on page 12.

Maximizing the Value of Our Facilities

The solid waste side of our agency had two big accomplishments in 2022. We leased two facilities to a private party to provide greater public benefit and improve the financial health of the solid waste side of the agency. See page 10 for details. We also resolved a dispute about the future park at Puente Hills Landfill and stand ready to assist LA County Department of Parks and Recreation as they develop the park. More details are available on page 11.

Diversity, Equity and Inclusion

Last, we are moving into the implementation phase of our diversity, equity and inclusion (DEI) program. The goal of these efforts is to create a work environment where all our employees can reach their full potential. Last year, we completed a strategic action plan and filled a new DEI Manager position. This person is overseeing implementation of the action plan. See page 14 for more on this topic.

Now, more than ever, we are focused on being a resource recovery agency in addition to protecting public health and the environment. This focus will continue as we evolve in response to changing community needs.

Sincerely,

Robert C. Ferrante

Chief Engineer & General Manager

Robot C Firente

Boards of Directors (as of printing, March 22, 2023)

Alhambra DIST. 2, 16 Adele Andrade-Stadler: Ross Maza Paul P. Cheng; Michael Cao Arcadia DIST. 15, 22 **Artesia** DIST. 2, 18, 19 Monica Manalo; Ali Sajjad Taj Azusa DIST. 22 Robert Gonzales; Edward J. Alvarez Baldwin Park DIST. 15, 22 Emmanuel J. Estrada Monica Garcia Bell DIST. 1. 2 Monica Arroyo; Ali Saleh **Bell Gardens DIST. 2** Alejandra Cortez; Marco Barcena Bellflower DIST. 2, 3, 18 Sonny Santa Ines; Raymond Hamada **Beverly Hills** DIST. 4 Lili Bosse; Sharon Nazarian Bradbury DIST. 15, 22 vacant; Richard Barakat Carson DIST. 8 Lula Davis-Holmes; Jim Dear **Cerritos** DIST. 2, 3, 18, 19 Chuong Vo; Bruce Barrows Claremont DIST. 21 Ed Reece: Sal Medina Commerce DIST. 2 Oralia Rebollo; Ivan Altamirano Emma Sharif Compton DIST. 1, 2, 8 Covina DIST. 22 Patricia Cortez; Walter Allen III **Cudahy** DIST. 1 Daisy Lomeli; Martin U. Fuentes **Culver City** DIST. 5 Albert Vera; Yasmine-Imani McMorrin **Diamond Bar** DIST. 21 Andrew Chou: Stan Liu Claudia Frometa; Mario Trujillo Downey DIST. 2, 18 Duarte DIST, 15, 22 Jody Schulz; Margaret Finlay El Monte DIST. 15 Jessica Ancona; Victoria Martinez El Segundo DIST. 5, SBC Drew Boyles; Chris Pimentel **Gardena** DIST. 5 Tasha Cerda; Paulette C. Francis **Glendora** DIST. 22 Gary Boyer; Michael Allawos Hawajian Gardens DIST. 19 Maria Teresa Del Rio; Luis Roa **Hawthorne** DIST. 5 Alex Vargas; Alex Monteiro Hermosa Beach SBC Raymond Jackson; *Justin Massey* Huntington Park DIST. 1 Eduardo Martinez; Karina Macias **Industry** DIST. 15, 18, 21 Cory Moss James T. Butts **Inglewood** DIST. 5 Irwindale DIST. 15, 22 H. Manuel Ortiz; Albert F. Ambriz La Cañada Flintridge DIST. 28, 34 Michael A. Davitt; Kim Bowman; Teresa Walker Keith Eich; Richard B. Gunter III La Habra Heights DIST. 18 Norm Zezula; Carol Englehardt La Mirada DIST. 18 Anthony Otero; Steve De Ruse La Puente DIST, 15, 21 Charlie Klinakis; Valerie Munoz La Verne DIST. 21, 22 Tim Hepburn; Muir Davis Lakewood DIST, 3, 19 Steve Croft: Ariel Pe Lancaster DIST. 14 R. Rex Parris; Marvin Crist Lawndale DIST. 5 Robert Pullen-Miles; Pat Kearney Lomita DIST. 5 Barry Waite; James Gazeley Long Beach DIST. 1, 2, 3, 8, 19 Rex Richardson; Suely Saro Los Angeles City DIST. 1, 2, 3, 4, 5, 8, 9, 16 Paul Krekorian; Tim McOsker **Los Angeles County (unincorporated)** DIST. 1, 18, 21, 22 Janice Hahn; Hilda Solis DIST. 2, 3, 17, 19, 27, NR Janice Hahn; Lindsey P. Horvath DIST. 14, 15, 16, 20, SCV Janice Hahn; Kathryn Barger Janice Hahn; Holly J. Mitchell DIST. 5, 8, 9 DIST. 17 (2nd DIR) Kathryn Barger; Lindsey P. Horvath Lindsey P. Horvath; Holly J. Mitchell DIST. 9 (2nd DIR) Lynwood DIST. 1 Oscar Flores; Jose Luis Solache Manhattan Beach DIST. 5, SBC Steve Napolitano Richard Montgomery Maywood DIST. 1 Frank Garcia; Mayra Aguiluz Monrovia DIST. 15, 22 Becky A. Shevlin Montebello DIST. 2, 15 David Torres; Angie Jimenez Monterey Park DIST. 2, 15 Jose Sanchez; Thomas Wong Norwalk DIST. 2, 18 Ana Valencia: Jennifer Perez Palmdale DIST, 14, 20 Laura Bettencourt; Andrea Alarcon DIST. 20 (2nd DIR) Richard J. Loa; Andrea Alarcon Palos Verdes Estates DIST. 5, SBC Jim Roos Dawn Murdock Paramount DIST. 1, 2 Vilma Cuellar Stallings; *Isabel Aguayo* **Pasadena** DIST. 15, 16, 17 Victor Gordo; Felicia Williams Pico Rivera DIST. 2, 18 Erik Lutz; Gustavo Camacho Pomona DIST. 21 Tim Sandoval; Steve Lustro Rancho Palos Verdes DIST. 5, SBC Barbara Ferraro Redondo Beach DIST. 5, SBC Bill Brand; Nils Nehrenheim **Rolling Hills DIST. 5** Patrick Wilson Rolling Hills Estates DIST. 5, SBC Britt Huff Rosemead DIST. 15 Sean Dang San Dimas DIST. 21, 22 Emmett Badar San Gabriel DIST. 2.15 Tony Ding; Denise Menchaca San Marino DIST. 15, 16 Steve Talt; Calvin Lo Santa Clarita SCV Jason Gibbs; Marsha McLean Laurene Weste; Marsha McLean SCV (2nd DIR) Santa Fe Springs DIST. 18 Juanita Martin; Jay Sarno Sierra Madre DIST. 15 Edward Garcia; Kelly Kriebs Signal Hill DIST. 3 Lori Y. Woods; Robert Copeland **DIST. 29** Edward H. J. Wilson; Keir Jones; Tina Ĥansen **South El Monte** DIST. 15 Gloria Olmos; Richard Angel **South Gate** DIST. 1, 2 Maria del Pilar Avalos; *Maria Davila* South Pasadena DIST. 16 Jon Primuth; Jack Donovan **Temple City** DIST. 15 Cynthia Sternquist; Vincent Yu **Torrance DIST. 5. SBC** George Chen; Jon Kaji **Vernon** DIST. 1, 2, 23 Leticia Lopez Judith Merlo; Melissa Ybarra; Crystal Larios DIST. 23 Walnut DIST. 21, 22 Allen Wu; Nancy Tragarz West Covina DIST. 15, 21, 22 Dario Castellanos; Rosario Diaz

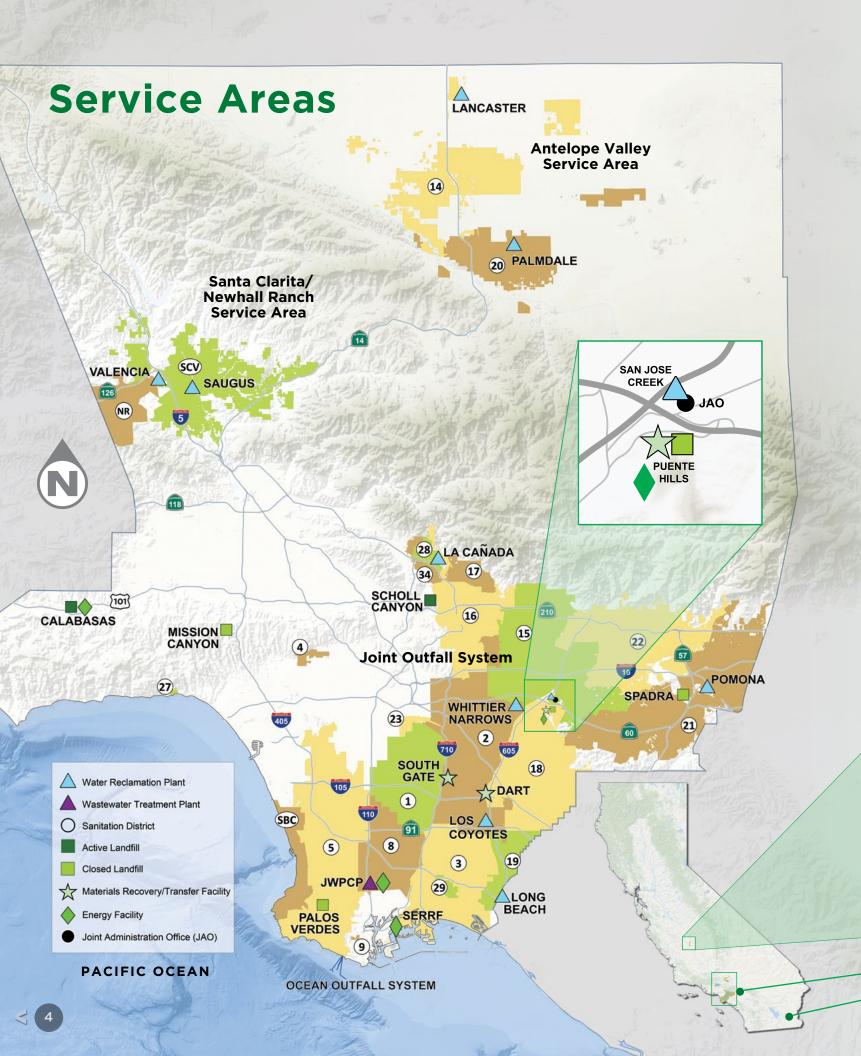
Sepi Shyne; John M. Erickson

Joe Vinatieri; Cathy Warner

West Hollywood DIST. 4

Whittier DIST. 2, 15, 18

Alternate Directors in italics



Who We Are

The Sanitation Districts consist of 24 independent special districts serving about 5.5 million people in Los Angeles County. The service area in the map to the left covers approximately 850 square miles and encompasses 78 cities and unincorporated areas in the county.

The Sanitation Districts were created in 1923 to construct, operate and maintain facilities that collect, treat and dispose of domestic and industrial wastewater. The Sanitation Districts own, operate and maintain the larger, regional wastewater collection systems, while cities and unincorporated areas within each district are

SERVING
5.5 million people
850 square miles
78 cities

responsible for their smaller local collection systems (except for Signal Hill, whose local collection system is owned by Sanitation District No. 29). In the 1950s, the Sanitation Districts were given responsibility for solid waste management (excluding trash pickup). In 2016, the Sanitation Districts were also given the authority to help cities and unincorporated areas in Los Angeles County manage stormwater.

To maximize efficiency and reduce costs, the 24 districts work cooperatively with one administrative staff headquartered near the intersection of the 60 and 605 freeways, north of Whittier. Each district has a Board of Directors consisting of the mayor of each city served and the Chair of the County Board of Supervisors for unincorporated territory. Each district pays its proportionate share of administrative costs.

Overall wastewater and solid waste management spending for fiscal year 2021-22 was \$866 million and \$155 million, respectively. Both systems provide essential public services at some of the most competitive service rates in the country.



Inland Empire Regional Composting Facility

Mesquite Regional Landfill

full-time employees 1,717

AVERAGE AGE

46

AVERAGE YEARS OF SERVICE AT RETIREMENT

28

2022 NEW HIRES 183 2022
RETIREMENTS

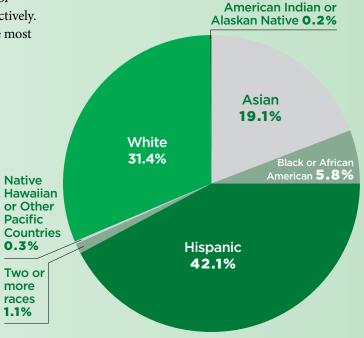
LICENSED ENGINEERS 238

EMPLOYEES WITH ADVANCED DEGREES **236**

EMPLOYEES WITH CERTIFICATION
OF SPECIAL EXPERTISE

231

STAFFING BY GENDER
WOMEN MEN
77%



Numbers as of Dec. 31, 2022

What We Do

WASTEWATER

We collect, treat and recycle the wastewater (sewage) from 5.5 million people in Los Angeles County. Our wastewater system currently treats about 400 million gallons per day, enough to fill the Rose Bowl nearly five times a day. This system includes 11 wastewater treatment plants, 49 pump stations, over 1,400 miles of sewer, and two state-of-theart composting facilities for managing the solids removed during treatment.



SOLID WASTE

Our solid waste management system includes two active landfills and three materials recovery/transfer facilities. Some of our facilities are operated by a third party. This system manages about 15 percent of the county's solid waste. We also have infrastructure for a waste-by-rail system to handle the county's waste in the future when local disposal options are exhausted.



GREEN ENERGY

The Sanitation Districts are one of the country's leading producers of green energy. Some of the electricity is used in powering Sanitation Districts' operations. The rest is exported to the local grid, which reduces the power that utilities must produce and thereby reduces greenhouse gas emissions.



Our Organization

CHIEF ENGINEER & GENERAL MANAGER
Robert C. Ferrante

ASSISTANT CHIEF ENGINEER & ASSISTANT GENERAL MANAGER Martha Tremblay

DEPUTY ASSISTANT CHIEF ENGINEER
Matt Eaton

DEPARTMENTS & SECTIONS

ENGINEERING	FACILITIES	FINANCIAL	HUMAN	SOLID WASTE	TECHNICAL	WASTEWATER
	PLANNING	MANAGEMENT	RESOURCES	MANAGEMENT	SERVICES	MANAGEMENT
Civil & Mechanical Design Construction Management Electrical & Instrumentation Design Sewer Design Structural, Architectural, & Geotechnical Design	Information Technology Planning & Property Management Public Information Wastewater Planning	Accounting Budget & Finance Purchasing & Risk Management	Employee Benefits Employee Relations Employment Services Payroll Training & Development	Energy Recovery Fleet Management Solid Waste Operations & Engineering	Air Quality Environmental Health & Safety Laboratories Legislative & Regulatory Programs Reuse & Compliance Wastewater Research Water Quality	Industrial Waste Joint Water Pollution Control Plant Wastewater Collection Systems Water Reclamation Plants

ENGINEERING

Design and construction oversight of Sanitation Districts' facilities

FACILITIES PLANNING

Long range planning, environmental review, environmental permitting, property management, information technology, public relations, security, facilities management and records management

FINANCIAL MANAGEMENT

Budgeting, accounting, purchasing, revenue collection, and insurance

HUMAN RESOURCES

Hiring employees, payroll, benefits and DEI (diversity, equity and inclusion) programs, as well as compliance with state and federal employment laws

SOLID WASTE MANAGEMENT

Operation and maintenance of the solid waste management facilities and energy recovery facilities

TECHNICAL SERVICES

Water recycling, biosolids management, water and air permit compliance reporting, wastewater and solid waste research, laboratory processes, regulatory and legislative advocacy, and worker health and safety

WASTEWATER MANAGEMENT

Operation and maintenance of wastewater management facilities and regulating industrial discharges to the Sanitation Districts' sewer system



Celebrating 60 Years of Water Recycling

he year 2022 marked the 60th anniversary of the Whittier Narrows Water Reclamation Plant (WRP). The plant resulted from a partnership between the Water Replenishment District, LA County Flood Control District and the Sanitation Districts. The Whittier Narrows WRP was the first water reclamation plant in the world built for the specific purpose of producing recycled water for groundwater recharge.

As a result, the Whittier Narrows WRP was recognized by the American Society of Civil Engineers as one of the three most outstanding civil engineering achievements of 1963 in the United States. The plant was cited as "a pioneering effort to demonstrate to the people of a large and arid metropolitan area that wastewater reclamation is a practical, safe, and economical method of supplementing the natural water supply."

The success of the Whittier Narrows WRP led to the development and acceptance of water reclamation plants in Los Angeles County and throughout the nation. Today, the Sanitation Districts are one of the largest producers of recycled water in the nation. With our water partners, we have recycled over 1.2 trillion gallons of water since 1962.

Groundwater is recharged at the San Gabriel Spreading Grounds using recycled water.







Progress Toward a New Water Source

The Sanitation Districts and the Metropolitan Water District of Southern California continue their partnership on the Pure Water Southern California Program, formerly known as the Regional Recycled Water Program. The program would create a new, reliable source of water for 1.5 million people.

In 2022, a second phase of testing the water purification technology began. This testing can help guide the design and operation of a full-scale advanced purification facility at our Joint Water Pollution Control Plant in Carson.

The environmental review process began in fall of 2022 with the scoping phase. In this phase, public agencies and interested parties were notified that an Environmental Impact Report (EIR) will be prepared for the program. We encouraged input to help identify environmental concerns for study in the EIR. We are preparing a draft EIR that is expected to be released for public review in early 2024. Extensive public outreach continues.

Over 1.8 Miles of Tunneling Completed

new tunnel from the JWPCP to the coast is being built to carry clean water to the ocean. The new tunnel will replace two aging tunnels (built in 1937 and 1958). In doing so, the new tunnel will protect local waterways by providing reliability for a critical part of our regional wastewater management system that 5 million people depend on.

In 2022, over 1.8 miles of the Clearwater tunnel were successfully built using a state-of-the-art tunnel boring machine named *Rachel*. Tunneling has now passed under Figueroa Street, the 110 Freeway and Harbor Regional Park.

The remainder of this 7-mile, 18-foot internal diameter tunnel will be completed over the next three years. The overall project will finish in 2027 when the new tunnel is tied into our existing ocean outfalls in San Pedro and our wastewater treatment plant in the City of Carson.

General Manager Robert Ferrante and District 2 Board Chair Cathy Warner tour the Pure Water demonstration facility with Governor Newsom and other guests.

Inside the tunnel boring machine for the Clearwater project.

Assessing Future JWPCP Energy Needs

he Sanitation Districts' Joint Water Pollution Control Plant (JWPCP) treats wastewater for 3.5 million people and is one of the largest plants in the nation.

As part of the treatment, the plant produces biogas that is used at an onsite power plant to create enough energy to meet all of the plant's needs. This power plant is aging, and potential regulations may require significant changes to the power plant.

The JWPCP is also a key component of the Sanitation Districts Food Waste Recycling Program where food waste is converted into green energy and nutrientrich compost. We are looking to expand this program to further help our member cities meet state organics diversion requirements.

Last, the JWPCP is the proposed site of the Pure Water Southern California water purification facilities, which could produce enough water for 1.5 million people. However, these facilities would create a large new energy demand.

In 2023, we will begin assessing these interconnected energy issues to identify the best path forward.



Reducing Greenhouse Gases

any of the Sanitation Districts' activities reduce greenhouse gases and support a sustainable future. As described on page 1, the Sanitation Districts completed their first greenhouse gas inventory in 2022 and the agency is carbon negative. That is, we offset more greenhouse gas emissions than we create. Greenhouse gas savings in 2022 from our six biggest initiatives are presented below.



GHG reduction initiative	GHG avoided in MTCO ₂ e*	Equivalent to avoidance of	
BIOGAS-TO-ELECTRICITY	89,000	annual emissions produced by providing energy for 17,000 homes	
ALTERNATIVE VEHICLE FUELS (renewable diesel, biogas, electricity)	2,800	annual emissions of 600 passenger vehicles	
WATER RECYCLING	53,000	130 million miles driven by cars	
TURNING BIOSOLIDS INTO COMPOST	39,000	conversion of 260 acres of forest to cropland	
FOOD WASTE DIVERSION FROM LANDFILLS	33,000	3.7 million gallons of gasoline burned	
GREEN WASTE DIVERSION	8,000	8.8 million pounds of coal burned	

Connecting With Our Community

munity engagement helps us understand the public's needs so that we can provide better service. Initially, the pandemic forced us to cancel in-person outreach. We responded by hosting a number of virtual tours and presentations for groups, including school classes. In 2022, we also hosted a virtual Earth Day event. Recordings of the tours are available on our YouTube Channel and serve as an on-demand educational resource.

We resumed in-person tours in March 2022 and look forward to more face-to-face interaction with the public in 2023!



GENERAL OUTREACH

TOURS OF OUR **FACILITIES**

SEWER SCIENCE **SCHOOLS**

THINK EARTH **CLASSES**

SPEAKERS BUREAU **EVENTS**

GRADES OF GREEN TEAMS

CLEARWATER PROJECT OUTREACH

VIRTUAL PUBLIC TOUR/CONSTRUCTION **UPDATE**

SCHOOL **PRESENTATIONS**

COMMUNITY **PRESENTATIONS**

> THINK WATERSHED **BOAT TRIPS**

WATER JOURNEY FIELD TRIPS





ACTIVE ENGAGEMENT THROUGH SOCIAL MEDIA



FOLLOWERS

1,500

FOLLOWERS







78 HOUSEHOLD **HAZARDOUS AND ELECTRONIC WASTE COLLECTION EVENTS.**

56,000 **HOUSEHOLDS SERVED**

2022 Awards & Achievements





PLATINUM AWARDS

WHITTIER NARROWS WRP 6 YEARS

JOINT WATER POLLUTION CONTROL PLANT

GOLD AWARDS

LONG BEACH WRP

PALMDALE WRP

POMONA WRP

SAN JOSE CREEK **WRP WEST**

SILVER AWARDS

LA CAÑADA WRP

LANCASTER

LOS COYOTES

SAN JOSE CREEK EAST





LARGE PLANT OF THE YEAR JOINT WATER POLLUTION **CONTROL PLANT**

SUPERVISOR OF THE YEAR **MARK WEAVER**

OPERATOR OF THE YEAR **INGO FIGUEROA**

COMMUNITY ENGAGEMENT AND OUTREACH **PHOTOGRAPHY**

ELIZABETH ALBA & PAUL McCARTY

> **ENGINEERING** AND RESEARCH **ACHIEVEMENT**

ARTIN LALEIAN & RACHEL DECO

> P3S PERSON OF THE YEAR

KRISTOPHER McGINNIS



The Financial Landscape

Fiscal Year 2021-22

SOLID WASTE 19% \$155 Million WHERE THE MONEY GOES WASTEWATER 81% \$866 Million

SOLID WASTE

WASTEWATER



